

Foundations of Adaptive Project Delivery — Agile Hands-On

WCP

What our clients say about this course...

"Very hands on and enlightening. Made the theory concepts very tangible and concrete."

— *Stefano Pulice, Anmar*

"Excellent course; it provided the "real-life" practical knowledge behind the theory."

— *Marion Chang*

"Very comprehensive and interactive with opportunity to practice and apply methodology. Great Instructor!"

— *M. Cooper*

"Take it. It will help in your mindset for agile."

— *Hung Ha, Ontario Telehealth Network (OTN)*

"Even with existing agile knowledge, this course offers additional details & depth to agile understanding"

— *Jamie Lediet, Info-Tech*

"A great and fun course."

— *Kelechi Eneremadu, Kellore Inc.*

"Valuable concepts that we can introduce into our current work environment"

— *Albert Aharonian, Russel Metals*

When project requirements are difficult to define up-front, or are likely to change due to a high degree of uncertainty and volatility within the project, an adaptive (versus a predictive) approach to project management is appropriate. When using an adaptive approach, while a clear vision of the project is still established at the start, the initial requirements are refined, detailed, or even replaced based on user feedback, the project environment or unexpected events.

Adaptive project management methods are the answer to questions such as:

- "How do I control change when contract scope was poorly worded?"
- "How can I plan a project when all of the requirements are not yet known or are not fully specified?"
- "How can I reduce the risk of misunderstanding requirements?"
- "How can we safely begin building a solution while we are still figuring out design details?"
- "How can we prepare a fixed-price estimate and have a firm delivery deadline for a project with scope that is still unstable?"

While the nature of some project contexts lend themselves to adaptive delivery right from the start, even project types that are traditionally predictive by nature (e.g. construction projects), often have components that might benefit from adaptive delivery methods — especially when unforeseen conditions add complexity to the project and require the project team to pivot quickly

Understanding how and when to apply adaptive delivery approaches should therefore be part of the core tool set available to all project environments.

The Foundations of Adaptive Project Delivery — Agile Hands-On workshop has been carefully designed to provide participants with hands-on experience of what it means to apply such techniques. To accomplish this, our course makes extensive use of simulations, realistic project scenarios, group discussions and many hands-on exercises. Participants come away with not only the theory, but more importantly, how to apply it to their environment. After the session, participants have the tools, skills and the confidence to start applying adaptive techniques — where appropriate — on their projects.

Please see the following pages for the full course description.

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Our 2-day *Foundations of Adaptive Project Delivery* workshop utilizes realistic scenarios, hands-on exercises, and discussions to provide course participants with a real-world "roll-up your sleeves and get started" perspective of how to use and benefit from the application of adaptive methods to effectively manage projects, or project components, that are difficult to define up-front, are likely to undergo significant change, or have a high degree of uncertainty and volatility due to their complexity.

Who Should Attend

- Project Managers
- Delivery Leads
- Project Leads

Applicable Project Environments

- Projects with components that are...
 - complex
 - difficult to define scope up front
 - are likely to change due to a high degree of uncertainty and volatility
 - best developed iteratively

Materials

- Workbook containing copies of the presentation materials, project scenarios, sample project materials, and much more.
- The book "Choose Your WoW!", by Mark Lines and Scott Ambler
- Course supplementary files and templates
- Tools to print User Stories onto Sticky Notes (great for planning workshops)
- Certificate of completion

Learning Outcomes

Through simulations, scenarios, exercises and discussion, participants will:

- Learn why and when adaptive approaches can be beneficial
- Understand common frameworks (including Scrum) for applying an adaptive approach
- Understand common primary delivery roles on projects following an adaptive approach
- Understand how to plan and track projects following an adaptive approach
- Learn how to apply common tools and events (e.g. user stories, story points, personas, product backlogs, sprints, daily coordination meetings retrospectives) of adaptive delivery
- Learn techniques for assessing and communicating project status

Prerequisites

Prior to taking this course we recommend that participants already have an understanding of the fundamentals of project management tools and techniques. We therefore recommend that in advance of this workshop, participants take [Project Management Essentials: Part 1 — the Fundamentals](#) or a similar workshop.

Course Outline

DAY 1

- Adaptive Delivery 101
- Adaptive Delivery Roles
- Scrum and Kanban
- The Product Management Lifecycle

DAY 2

- Recap of Day 1
- The Product Management Lifecycle (continued)
- Adaptive Planning and Reporting,
- Course wrap-up

Additional information

- This course is available both on-site at your location as well as publicly in open enrollment sessions
 - On-site courses can be customized to fit your team's context
 - Public deliveries of this workshop available regularly in Mississauga, Toronto, and Kitchener
- This course serves as an excellent way to onboard a project team who are about to apply adaptive methods on their projects
- Participants who complete this workshop qualify for 14 Professional Development Units (PDUs)/Contact Hours: 10 Technology, 2 Leadership and 2 Strategic and Business Management.

For more information or to arrange an in-house delivery of this workshop, call 1-800-214-8096 or email info@wcpconsulting.com